

TEN PILLARS OF KILIMO KWANZA

(IMPLEMENTATION FRAMEWORK)

PILLAR No. 1

NATIONAL VISION ON KILIMO KWANZA

	ACTIVITY	TASKS	TIME FRAME	RESPONSIBILITY	
				Lead	Key Collaborators
1.1	Adopt the Vision of KILIMO KWANZA	1. THE KILIMO KWANZA RESOLUTION	August 2009	H.E. The President of the United Republic of Tanzania	All Leaders CEO's
		2. Start the implementation program of KILIMO KWANZA			
		3. Instil political will at all levels of leadership and commitment by Tanzanians to the KILIMO KWANZA Resolution	Continuous		
1.2	Modernise and commercialise agriculture for peasant, small, medium and large scale producers.	1. Transform peasant and small farmers to commercial farmers through emphasis on productivity and tradability.	2009 - 2015	MAFC	MITM; MLDF; PMO-RALG; MWI; MLHS LGA's; TPSF; NGO's/CBO/ FBO.
		2. Promote medium and large scale farmers for the full realisation of the vision of KILIMO KWANZA			

PILLAR No. 2

FINANCING KILIMO KWANZA

	ACTIVITY	TASKS	TIME FRAME	RESPONSIBILITY	
				Lead	Key Collaborators
2.1	Increase Government Budgetary allocation to KILIMO KWANZA	1. Allocate not less than 10% of National Budget to agriculture in 2010/11 and progressively increase thereafter	Start December 2009	MoFEA	MDA's
		2. Budget of all other Ministries to be oriented to supporting KILIMO KWANZA	Start December 2009	PMO	MoFEA, MDA'S, LGA'S
		3. Encourage Development Partners to support KILIMO KWANZA	Continuous	MoFEA	MDA'S
		4. Increase budgetary allocation to irrigate over 7 million hectares.	By 2015	MWI	MAFC MoFEA, DP's
2.2	Establish the Tanzania Agricultural Development Bank (TADB)	Fast track the establishment of TADB with initial capitalisation of US \$ 500 million	December 2009	BOT	MoFEA
2.3	Mobilise resources for the Tanzania Agricultural Development Bank	1. Mobilize Loans and Grants arrangements for TADB from Multilateral and Bilateral Sources	Start August 2009	MoFEA	Ministry of Foreign Affairs; DP'S
		2. Undertake consultations with Commercial Banks and other stakeholders towards holding of TADB Bonds.	Start August 2009	BOT	MoFEA

2.4	Tanzania Investment Bank (TIB) to have a special window for concessionary lending for agricultural production	Increase allocation to the TIB Agriculture Window for concessionary long term lending.	August 2009	MoFEA	DP'S, IFIs
2.5	Establish a Special Fund for KILIMO KWANZA	Mobilise adequate resources for the Special Fund to address land survey costs, investment, capacity building and guarantees to complement the requirements of KILIMO KWANZA	Start December 2009	MoFEA	DP'S, TPSF
2.6	Enhance Agriculture Sector Development Programme (ASDP) Basket Funding to implement KILIMO KWANZA	Broaden Development Partners' participation in ASDP Basket Funding	Start August 2009	MoFEA	DP'S
2.7	Mobilize enhanced agricultural investment by private sector – small, medium and large	Mobilize the private sector to increase investments in KILIMO KWANZA	Start August 2009	TPSF	PMO, MoFEA, DP'S, ACT, CTI, TCCIA, HODECT
2.8	Empower Farmers' Cooperatives and SACCOs to mobilize, manage and channel funds for agricultural production to their members	1. Develop national strategy for financial literacy	Start August 2009	BOT	MoFEA, BANKS
		2. Implement financial education programs and strengthen Farmers Cooperatives and SACCOs' capacity to effectively manage resources for KILIMO KWANZA	Start August 2009	MAFC	LGA'S, NGO/CBO/FBO

2.9	Legislate for Commercial Banks to lend a percentage of their deposits on concessionary terms to agricultural production	1. Negotiate with commercial banks and other stakeholders on concessionary lending for agricultural production	Start August 2009	MoFEA	MoCAJ; BOT
		2. Review prudential regulations to encourage lending to agricultural production	Start August 2009	BOT	TBA
		3. Encourage and support banks to be innovative in agricultural value chain financing	Start August 2009	BOT	TBA
2.10	Extend the establishment of community banks in every region of Tanzania.	1. Establish community banks and financial institutions in rural areas	Start August 2009	PMO	MAFC; PMO-RALG BOT,
		2. Build the capacity of Community Banks' management and strengthen their Association			
2.11	Establish special units in financial institutions for mobilizing and disbursing agricultural credit	Community banks and other financial institutions like Tanzania Postal Bank, NGOs and microfinance institutions to establish special units for mobilizing and disbursing agricultural credit	Start August 2009	BOT	TBA, BANKS
2.12	Establish Commodity Exchanges and facilitation of floatation of agricultural companies	1. Establish Commodity Exchanges	Start August 2009	CMSA	MoFEA, TPSF
		2. Facilitate floatation of agricultural companies at the Dar es Salaam Stock Exchange			

2.13	Pension, empowerment and other funds to agree on mechanism and percentage of these funds to invest in agricultural production at concessionary terms	1. Negotiate with pension and other empowerment funds to lend on concessionary terms to agricultural production	Start August 2009	MoFEA	PSPF, NSSF, PPF, LAPF, GPF
		2. Establish the Vision Tanzania Fund for lending to agricultural production.	Start August 2009	MoFEA	UTT
2.14	Establish social security arrangements for farmers	1. Establish a specific social security fund for farmers	Start August 2009	MoFEA	PMO-RALG
		2. Mobilize farmers to join social security schemes			
2.15	Institute policy instruments to facilitate insurance companies to extend cover and lending to agriculture.	Negotiate with insurance companies to provide insurance cover for agricultural production.	December 2009	MoFEA	PMO-RALG, All insurance companies in Tanzania.

PILLAR No. 3

INSTITUTIONAL REORGANIZATION FOR MANAGEMENT OF KILIMO KWANZA

	ACTIVITY	TASK	TIME FRAME	RESPONSIBILITY	
				Lead	Key Collaborators
3.1	Institutional reorganization for KILIMO KWANZA	1. Instill good governance in all sectors of the economy and at all levels.	As early as possible	H.E. The President of the United Republic of Tanzania	
		2. Strengthen the Ministry of Agriculture and streamline the functions of agricultural related cluster.			
		3. Mainstream environmental factors in all aspects of KILIMO KWANZA	Continu- ous	Office of the Vice President of the United Republic of Tanzania	MDA's, LGA'S, TPSF

		4. Establish an autonomous National Irrigation Agency (NIA) under MAFC	As early as possible	H.E. The President of the United Republic of Tanzania	
		5. Reorganize the two irrigation funds under the proposed National Irrigation Agency (NIA)			
3.2	Establish a mechanism for coordinating other Ministries	Establish Ministerial Planning Coordination Committee to coordinate agricultural related activities of all the Ministries.	As early as possible	PMO	MoFEA, MLHS, MITM, MLDF, MWI, PMO-RALG; MAFC
3.3	Establish a mechanism for public/private partnership for KILIMO KWANZA	1. Establish a National Agriculture and Cooperatives Commission (NACC) for public private partnership in agriculture as well as monitoring and evaluating the implementation for KILIMO KWANZA.	July 2010	PMO	TPSF
		2. To carryout planned monitoring and evaluation activities.	Immediate	PMO	MAFC
3.4	Strengthen farmers' organizations for full partnership with Government in agricultural policy and strategy formulation, implementation and evaluation	Support capacity building of farmers and farmers' organizations in the implementation of KILIMO KWANZA programmes.	Start August 2009	MAFC	ACT/NGO/CBO/FBO

PILLAR No. 4

PARADIGM SHIFT TO STRATEGIC FRAMEWORK OF KILIMO KWANZA

	ACTIVITY	TASK	TIME FRAME	RESPONSIBILITY	
				Lead	Collaborators
4.1	Identify priority areas for strategic food commodities for the country's food self sufficiency	1. Put in place arrangements for production of strategic commodities such as <i>maize, cassava, rice, legumes, fish, meat and dairy products, wheat, bananas, potatoes, sorghum, millet.</i>	Start August 2009	MAFC	MITM MLDF PMO-RALG MWI, MLHS, TPSF
		2. Introduce cassava blending in both maize and wheat milling	December 2009	MAFC	MITM, PMO-RALG, TPSF
4.2	Identify priority areas and modalities for production of crops that can transform agriculture quickly with minimal financial and technological requirements, growing domestic/external market demand and employment creation potential.	Put in place arrangements to finance the production of cotton, sunflower, safflower, sesame, palm oil.	Start August 2009	MAFC	PMO-RALG, MLHS, TPSF

4.3	Identify priority areas and modalities for production of horticultural crops	Put in place arrangements for the production of high labour intensive crops requiring limited investment with potential for significant foreign exchange earnings and contribution to national economic growth such as onions, mangoes, bananas, grapes, avocados, pineapples, tomatoes, vegetables and spices	Start August 2009	MAFC	PMO-RALG TPSF, TIB
4.4	Identify priority areas and modalities for production of crops with high value-addition potential such as fibers, bio-energy etc	Put in place arrangements for increased production of sisal, sugarcane, oilseeds and sweet sorghum for energy and other value added products.	Start August 2009	MAFC	PMO-RALG, TPSF
4.5	Establish a Strategic Advisory Team on Paradigm Shift	Set up a Strategic Advisory Team incorporating private sector to advise on areas where various activities in the Paradigm Shift will be undertaken.	December 2009	MAFC	MITM, MLDF, PMO-RALG, MWI, MLHS, TPSF
4.6	Undertake value chain analysis on the priority commodities	Undertake value chain analysis with holistic approach which looks at the priority areas including suitable models for integrating agricultural producers and processors	Start August 2009	POPC	MAFC, MITM, MLDF, PMO-RALG MWI, MLHS.
4.7	Legislate Contract Farming System.	1. Fast- track Contract Farming System Legislation	Start August 2009	MAFC	MoCAJ TPSF
		2. Carry out capacity building measures for the parties involved in Contract Farming and their organizations.			

PILLAR No. 5

LAND FOR KILIMO KWANZA

	ACTIVITY	TASK	TIME FRAME	RESPONSIBILITY	
				Lead	Collaborators
5.1	Amend the Village Land Act No. 5 of 1999.	1. Amend the Village Land Act No. 5 of 1999 to facilitate equitable access to village land for KILIMO KWANZA investments.	By 2010	MLHS	PMO-RALG
		2. Strengthen capacity of District Land Officers and empower District Councils to execute their land related tasks			
5.2	Fast track land delivery system	1. Enforce laws on rural land use planning and town planning to include processes leading to issuance of title deeds;	By 2010	MLHS	PMO-RALG
		2. Demarcate separate land for crops and livestock and gazette such land demarcation	Start August 2009	MLHS	PMO-RALG
		3. Allocate enough resources to District/Town Councils to be able to implement planned activities in relation to land	By 2010	MLHS	PMO-RALG
		4. Build capacity of Land Offices in Local Government Authorities to efficiently and effectively administer land matters and strengthen supervision by District Executive Directors			

		5. Re-examine land surveying costs for provisioning of Certificates of Registration.	December 2009	MLHS	
5.3	Fast tracking land Dispute Resolution	1. Establish systems for expeditious dispute resolution	2010	MLHS	
		2. Allocate resources for adjudication in the Courts system (personnel funding)			
		3. Establish Ward and Village Land Councils and strengthen the existing ones in relation to land dispute resolutions			
5.4	Institute structural change in land management	Review and streamline the existing arrangements of granting land allocation.	By 2010	MLHS	PMO-RALG
5.5	Include Agricultural Green Belts into Urban Development Plans.	Urban development plans to provide for Agricultural Green Belts	By 2010	MLHS	
5.6	Allocate land to the Land Bank.	1. Regional Commissioners to establish Land Banks for commercial production and investments.	By 2009	PMO	RC; MLHS; MAFC
		2. Identify and record underutilized land for agricultural investments.	Start August 2009	MLHS	PMO-RALG
		3. Legislate measures to enable villages and villagers to use their land as equity in joint ventures with investors.			
		4. Review Tanzania Investment Centre (TIC) Derivative Rights to facilitate Tanzanians to enter into joint ventures in land based investments.	August 2009	PMO	MAFC; TIC

		5. Work out a land valuation formula to reflect current market value for investment purposes.	December 2009	MLHS	
		6. Enforce the provision of the law to avoid land hoarding and speculation.	By 2010	MLHS	
5.7	To effectively utilize land currently owned by Government and Government Agencies	Utilize land belonging to Government Institutions for agricultural production.	End 2009	PMO	MLHS, PMO-RALG

PILLAR No. 6

INCENTIVES FOR KILIMO KWANZA

	ACTIVITY	TASK	TIME FRAME	RESPONSIBILITY	
				Lead	Collaborators
6.1	Determine Fiscal and other Incentives to stimulate KILIMO KWANZA	Establish a Special Task Force to review and recommend necessary Fiscal and other Incentives to stimulate KILIMO KWANZA	August 2009	MoFEA	MAFC, MITM, MLDF, PMO-RALG MWI, MLHS. TNBC, TIC
6.2	Assess and consider measures to enhance the competitiveness of Tanzanian Agriculture.	Review the cost of doing business in the agricultural sector to make it more competitive.	December 2009	POPC	TNBC, TPSF
6.3	Remove market barriers to agricultural commodities	1. Allocate more resources to the National Food Reserve Agency to regulate the prices of food crops and make the Government the buyer of last resort	2009/10	MITM	MoFEA, MAFC, LGA's, PMO-RALG, MoHA
		2. Expand the capacity of National Food Reserve Agency (NFRA) for larger scale procurement and storage.			
		3. Encourage increased private sector participation in buying and stocking of food crops.	Start August 2009	MITM	MAFC TPSF

		4. Maintain stock of food supply for 6 months to 1 year to ensure conditions of market stability	Continuous	MITM	MAFC
		5. Regularize border trade on food items.			
6.4	Strict adherence and enforcement of standard weights and measures.	1. Enforce regulations to sell crops in proper weights and measures i.e. not in lumbesa, pakacha, sado, etc	Start August 2009	MITM	MoHA
		2. Regulatory bodies to impose measures on proper grading and packaging of agricultural goods			
6.5	Development body for mixed crops	1. Establish a development and regulatory body to oversee production and marketing of mixed crops	December 2009	MAFC	MoCAJ
6.6	Price Stabilization	1. Establish price stabilization mechanism for agricultural commodities.	2010	MITM	MoFEA

PILLAR No.7

INDUSTRIALIZATION FOR KILIMO KWANZA

	ACTIVITY	TASK	TIME FRAME	RESPONSIBILITY	
				Lead	Ilaborators
7.1	Industrialization to address the needs of agricultural producers.	Identify and address the needs of Tanzania's agricultural producers.	December 2009	MITM	TPSF
7.2	<u>Backward linkages:</u> 7.2.1 Increase Fertilizer production and utilization	1. Enhance and improve production and quality of fertilizer from the current Phosphates and NPK production at Minjingu to 300,000 tons and above per annum by 2010.	Start August 2009	MITM	TPSF
		2. Explore large scale production of Nitrogen based fertilizers using the available natural gas deposits			
		3. Enhance extension services to create demand and to ensure appropriate use of fertilizers	Continuo-us	MAFC	TPSF
		4. Facilitate availability of fertilizers.	Annually	MAFC	MoFEA

7.2.2	Improve seeds production	1. Undertake immediate assessment of the performance of all the privatized seed companies (TANSEED) in order to meet the national demand.	Start August 2009	MAFC	
		2. Enforce the Seed Act to eliminate the rampant sale of fake seeds			
		3. Subsidize high quality and certified seeds to small scale farmers.	Annual	MAFC	
		4. Empower and strengthen Tanzania Official Seed Certification Institute (TOSCI) to become a regulator.	December 2009		
		5. Patent results of seed research to protect locally developed seed varieties.	December 2009		
7.2.3	Establish and enhance capacity for development of livestock industry	1. Strengthen the National Artificial Insemination Centre (NAIC) in Arusha and introduce semen storage and distribution centres in all regions.	December 2010	MLDF	TPSF
		2. Revive and establish livestock multiplication and heifer breeding units			
		3. Ensure adequate local production of veterinary drugs and animal feeds			
		4. Rehabilitate all existing milk processing plants in the country and establish milk collection centres			

7.2.4	Establish and enhance capacity for development of fish industry	1. Invest in facilities for the full utilization of marine resources.	Continuous	MLDF	TPSF
		2. Prepare and facilitate fish farming programme for every district			
		3. Strengthen and expand fish breeding centers for supply of fingerlings			
		4. Promote fish farming conservation measures and environmental protection.			
7.2.5	Increase local production of Agrochemicals	1. Establish local agrochemical production industries.	Continuous	MITM	
		2. Promote integrated pests and disease management.	Continuous	MAFC	
		3. Train farmers on the requirements and proper application of agrochemicals.			
7.2.6	Supply of Agricultural machinery and implements	1. Privatized farm implements plants to revert to production of agricultural equipment	Start August 2009	MITM	
		2. Embark on local manufacturing of agricultural machinery and farm implements			
		3. Regional industry strategy to address the needs of the agricultural sector.	Start August 2009	MITM	

7.3 7.3.1	<u>Forward linkages:</u> Expansion of Agro-Processing Industries	1. Enforce measures to discourage export of raw primary products and increase tariffs on imported competing products and conduct regular reviews.	July 2010	MITM	MoFEA, MAFC
		2. Institute strict measures to curb the dumping of low quality processed agro-products.	Continuous	MITM	PMO, TPSF
		3. Conduct a “Buy Tanzanian” campaign starting with government procurement			
		4. Re-posses and revive privatized agro-processing factories which have not been operational to date (cashew nuts, tanneries, textiles etc).	Start August 2009	MITM	
		5. Support local agro-processors by provision of incentives and other support measures.			
		6. Support SIDO to promote and expand small scale agro-processing operations.			
		7. Establish high quality packaging industries to cater for increased packaging of agro-processed products.			

7.3.2	Management of post-harvest losses	1. Establish District food storage facilities	Start August 2009	PMO	PMO-RALG MAFC
		2. Promote private sector investments in cold storage facilities for perishable and other commodities.	Start August 2009	MITM	TPSF
		3. Train farmers on proper storage and the management of agricultural products	Start August 2009	MAFC	TCCIA
		4. Promote investments in food fortification to improve nutritional value.			
7.3.3	Enhance trade integration and management	1. Establish market data/information centers to facilitate farmers understanding of market developments.	Start August 2009	MITM	TPSF TCCIA
		2. Improve distribution system to provide quality agricultural inputs timely.			
		3. Address supply side constraints to exports.			
		4. Business Associations/ Chambers to mobilize their members to establish commercial farming, export production, agro-processing and input distribution.			

PILLAR No. 8

SCIENCE, TECHNOLOGY & HUMAN RESOURCES FOR KILIMO KWANZA

	ACTIVITY	TASK	TIME FRAME	RESPONSIBILITY	
				Lead	Collaborators
8.1	Institute mechanism for effective utilization of science, technology and human resources for KILIMO KWANZA	1. Monitor and evaluate existing trained manpower in agriculture.	Start August 2009	MAFC	PMO-RALG
		2. Support extension officers to establish demonstration farms and to provide guidance on proper farming methods to farmers.			
		3. Set performance targets for extension officers as basis for their evaluation.			
		4. Support Training of Farmers "Para Professionals" and deploy them in every ward.	December 2009	MAFC	PMO-RALG
		5. Intensify training for professionals in soil and water conservation.	Continuous	MEVT	
		6. Institute a recruitment program for agricultural specialists including irrigation engineers, hydrologists, dam designers, contractors etc.	December 2009	MAFC	MLEY
		7. Establish Registration Board for Agricultural Specialists.			

		8. Introduce agricultural loans and provide land to entrepreneurial agricultural graduates.	By 2010	MAFC	MoFEA, MLHS, TPSF, Financial Institutions, Tanzania Bankers' Association
		9. Provide full scholarships/loans to Agricultural undergraduates.	By 2010	MEVT	
		10. Develop incentive programs to attract, train and retain youth in Agriculture.	By 2010	MAFC	
		11. Mainstream gender in KILIMO KWANZA and develop programs to strengthen the position of women in Agriculture.	Start August 2009	MAFC	MCGCA
		12. Establish agricultural resource centers cum farm centers – for provision of Agricultural inputs and services.	2010	MAFC	TCCIA, ACT
		13. Agricultural research and training institutions to effectively utilize the Governments allocation of 1% of GDP to research and development.	Continuous	MAFC	MoFEA MCST COSTECH
		14. Establish weather centers at Ward level.	2010	MID	MAFC
		15. Establish mechanism for Data warehouse and marketing information	2010	MITM	MAFC, TCCIA

PILLAR No. 9

INFRASTRUCTURE DEVELOPMENT FOR KILIMO KWANZA

	ACTIVITY	TASK	TIME FRAME	RESPONSIBILITY	
				Lead	Collaborators
9.1	Identify infrastructure development needs for KILIMO KWANZA	1. Build adequate irrigation schemes targeting priority crops, production volumes and location requirements	Start August 2009	MWI	MAFC
		2. Establish adequate storage capacity at all levels e.g. cold storage, household storage, national storage for commodities etc.	Continuous	MAFC	MLDF, MID, TPSF
		3. Implement the TPA Master Plan incorporating Dar es Salaam, Tanga, Mtwara, Mwambani and Bagamoyo and Lake Ports along with Dry Port at Kisarawe and trans-shipment at Kidatu.	Start August 2009	MID	TPSF
		4. Finalize construction of Mwanza Airport runway extension for horticulture and fish exports to share chartered flights from KIA through Mwanza to Europe.	Start August 2009	MID	

		5. Complete construction of Mbeya, Iringa and other Airports including cold storage facilities for horticultural exports	By 2010	MID	
		6. Complete national fibre optic network and link with sub-marine cable network by 2012.	By 2012	MCST	MID, TRL, TANESCO, SONGAS,
		7. Improvement in the railways and road systems	Continuous	MID	
		8. Construct modern abattoirs and meat processing plants in every region.	Start August 2009	MLDF	TPSF
9.2	Market centers in every ward	Establish market centers at Ward level linked with production centers	By 2015	MITM	TCCIA
9.3	Rural electrification for agricultural transformation	Allocate adequate resources to the Rural Energy Fund.	By 2015	MEM	REA

PILLAR No. 10

MOBILIZATION OF TANZANIANS FOR KILIMO KWANZA

	ACTIVITY	TASK	TIME FRAME	RESPONSIBILITY	
				Lead	Collaborators
10.1	Integration of KILIMO KWANZA in Government machinery	Integrate KILIMO KWANZA in the plans of the Central and Local Government	August 2009	PMO	MAFC, MITM, MLDF, PMO-RALG, MWI, MLHS.
10.2	Sensitization campaign on KILIMO KWANZA at national, regional, district, ward and village levels	1. Produce and launch KILIMO KWANZA GREEN BOOK	August 2009 Nane nane	PMO	TNBC
		2. Mobilize schools and colleges in the campaign on KILIMO KWANZA	Continuous	MEV T	PMO-RALG
		3. Parliamentarians, Regional and District leadership to disseminate information on KILIMO KWANZA	August 2009	PMO	PMO-RALG; TNBC
10.3	Sensitize the private sector to participate in KILIMO KWANZA	1. Enlist effective involvement and participation of the private sector in the implementation of KILIMO KWANZA	Start August 2009	PMO	MICS TPSF
		2. Engage media in drumming up support for KILIMO KWANZA.	Continuous	MOAT	TNBC
10.4	Leaders to participate in agricultural production	Mobilize leaders at all levels to be personally involved in agricultural production under KILIMO KWANZA	Start August 2009	PMO	All leaders
10.5	Monitoring and Evaluation of the implementation of KILIMO KWANZA	Prepare and produce quarterly progress reports	Start December 2009	PMO	MAFC TNBC

LIST OF ABBREVIATIONS

ACT	Agriculture Council of Tanzania
BOT	Bank of Tanzania
CMSA	Capital Markets and Securities Authority
MAFC	Ministry of Agriculture, Food and Cooperatives
MCST	Ministry of Communication, Science and Technology.
MEM	Ministry of Energy and Minerals
MEVT	Ministry of Education and Vocational Training
MID	Ministry of Infrastructure Development
MITM	Ministry of Industries, Trade and Marketing.
MLDF	Ministry of Livestock and Fisheries Development
MLHS	Ministry of Lands, Housing and Human Settlements
MOAT	Media Owners' Association of Tanzania
MoFEA	Ministry of Finance and Economic Affairs
MWI	Ministry of Water and Irrigation
PMO	Prime Minister's Office
RALG	Regional Administration and Local Government
RC	Regional Commissioners
TCCIA	Tanzania Chamber of Commerce, Industry and Agriculture
TIC	Tanzania Investment Centre
TNBC	Tanzania National Business Council
TPSF	Tanzania Private Sector Foundation
UTT	Unit Trust of Tanzania
MoCAJ	Ministry of Justice and Constitution Affairs
REA	Rural Energy Agency



MICS	Ministry of Information, Culture and Sports
PMO – RALG	Prime Minister's Office – Regional Administration and Constitution Affairs.
ASLM's	Agriculture Sector Lead Ministries
POPC	President's Office Planning Commission
LGA's	Local Government Authorities
NGO's	Non-Governmental Organisations
CBO	Community Based Organisations
FBO	Finance Based organisations
PSPF	Parastatal Sector Pension Fund
NSSF	National Social Security Fund
PPF	Parastatal Pension Fund
LAPF	Local Authority Provident Fund
GPF	Government Provident Fund
DP's	Development Partners
MDA's	Governmental Ministries, Departments and Agencies
MLEY	Ministry of Labour, Employment and Youth Development
IFI	International Financial Institutions